

TRANSFORMATIONS

Fullfilling the Dream



FOCUS ON
2020

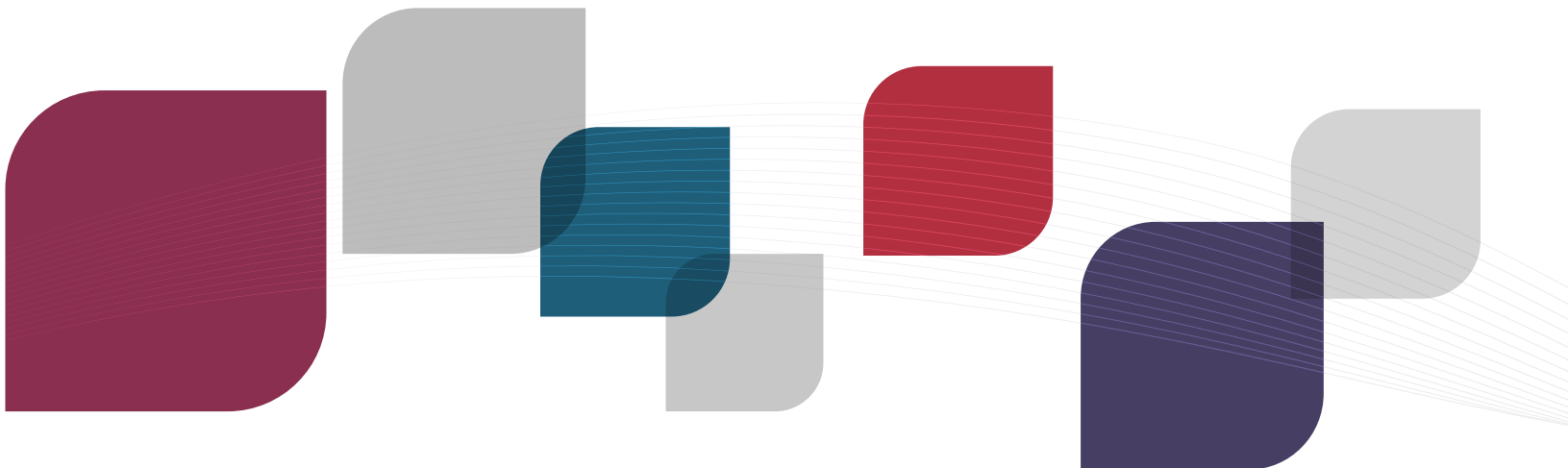


UNIVERSITÉ DE MONCTON
EDMUNDSTON MONCTON SHIPPAGAN

The Université de Moncton recognizes that its three campuses are built on traditional unceded territory of the Wolastoqiyik (Maliseet) and the Mi'kmaq.

This territory is covered by the Peace and Friendship Treaties originally negotiated between the Wolastoqiyik and Mi'kmaq peoples and the British Crown in 1725. The treaties in question did not make any provision for the surrender of lands or resources but instead recognized Mi'kmaq and Wolastoqiyik title to the land and defined the guidelines for what was intended to be a lasting relationship between nations.

The Université de Moncton is proud to show its solidarity with the Indigenous peoples and strongly encourages discussion and events that raise awareness among the University community concerning these peoples' history and realities.



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COMMUNICATIONS, PUBLIC AFFAIRS
AND MARKETING

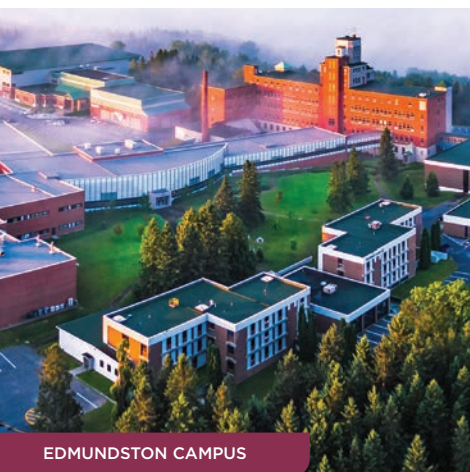
18 Antonine-Maillet Avenue, Moncton, N.B. E1A 3E9

www.umoncton.ca

ABOUT

The Université de Moncton is Canada's largest French-language university outside Quebec. Founded in 1963, it is an institution with three constituents (campuses) located in Edmundston, Moncton and Shippagan, in New Brunswick. It offers a range of programs in the three study cycles to meet the training needs of the population it serves. It provides its services to the vast Francophone diaspora throughout the country, thus becoming the ideal symbol of the linguistic and cultural vitality of Francophones living outside Quebec.

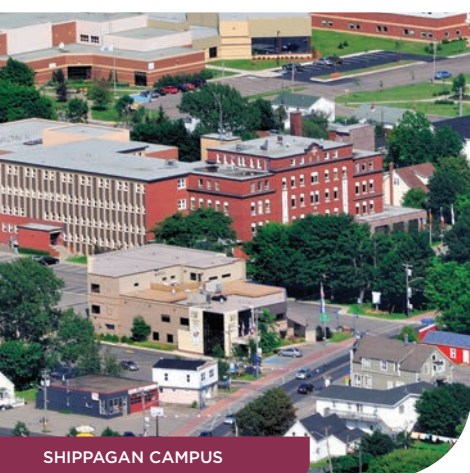
GOVERNANCE



EDMUNDSTON CAMPUS



MONCTON CAMPUS



SHIPPAGAN CAMPUS



MANAGEMENT TEAM

From left to right: Pierrette Fortin, Interim Vice-President, Edmundston campus; Edgar Robichaud, Vice-President, Administration and Human Resources; Lynne Castonguay, Secretary General; André Samson, Vice-President, Academic and Research; Jacques Paul Couturier, Interim President and Vice-Chancellor; Sid Ahmed Selouani, Vice-President, Shippagan campus; Linda Schofield, Executive Director of University Relations, Philanthropic Development and the *Evolution* Fundraising Campaign; and Marc Angers, Director of Communications, Public Affairs and Marketing.

MESSAGE FROM THE INTERIM PRESIDENT AND VICE-CHANCELLOR

In its strategic plan adopted in 2013, the Université de Moncton set a number of ambitious objectives to achieve by 2020. This plan engaged the entire University community in a process of transformation placing our students at the centre of all our decisions and actions.

To ensure that these objectives became reality, the University sought to think outside of the box. It successfully stimulated its capacity for renewal with a view to expanding its horizons, increasing its visibility and contributing to the growth of the province and the country as a whole.

This bold outlook has been notably expressed through the implementation of a number of transformative projects described in this annual report from the planning stage through the most recent developments.

Among these projects, we stepped up our efforts to provide a study environment that is respectful, healthy and safe. Our actions in this regard included adopting a Code of Conduct and a Policy on Sexual Violence. We also established a commissioner's office to work directly with members of the Université de Moncton community who believe that their rights have been violated.

Over the past year, the University began taking steps toward promoting reconciliation with the Indigenous peoples. This is why our graduation ceremonies now include a statement explaining that our campuses are built on land within the traditional unceded territory of the Maliseet and the Mi'kmaq. This gesture, among others to come, illustrates our commitment to play an active role in fostering and maintaining respectful relationships with the First Nations.

Day after day, we strive to support our students in their academic efforts, enrich their experiences on and off our three campuses and encourage them to take active part in life at the Université de Moncton. In this manner, we seek to build sound, lasting relationships with our students.

In closing, I would like to acknowledge the contribution of my predecessor, Raymond Thériault, and to wish him every success in his new role as Commissioner of Official Languages of Canada. I would also like to thank every member of the Université de Moncton community for promoting the University's visibility on all levels, across Acadia and around the world. Our continued success is a reflection of the flame of pride that burns within us all.



Jacques Paul Couturier, Ph. D.



TRANSFORMATION FRAMEWORK

Strategic plan *A dream to call our own*

2013

Adoption of strategic plan

The Université de Moncton is firmly committed to a strategic planning exercise to translate its collective dream into a roadmap setting out its policy priorities. Identifying five key areas, this plan defines the main focuses and development objectives for launching the University into the future. It aims to support actions and transformations underway at the University as well as others to be initiated and implemented by 2020.

2014-2017

Annual implementation action plan

The University has developed annual action plans between 2014 and 2017 and is following the five strategic planning areas of the 2020 strategic plan that set out the strategic priorities and objectives regarding which it needs to take action with a view to fulfilling its mission and full potential: quality education and student experience; commitment; internationalization; research, development, creation and innovation; and responsible governance and organizational excellence.

2018

Management team's working plan

The management team developed a working plan for the 2018-2019 year based on the 2020 strategic plan. This plan is effective through April 2019.

This working plan includes 31 actions categorized into the following 13 areas: recruitment; student experience; study programs; research, development, creation and innovation; community involvement and partnerships; philanthropic development; governance; financial resilience; human resources; infrastructure; communications; internationalization and other strategic initiatives.

Strategic
planning
2020

A dream to call our own

TRANSFORMATIVE PROJECT

Development of a respectful, healthy and safe study environment



2017

Code of Conduct

The Board of Governors adopted the Code of Conduct governing all members of the Université de Moncton community and procedures for addressing violations and complaints. The purpose of the Code is to make all students and staff aware of their responsibility and avenues of recourse in relation to their conduct in the work and study environment taking into consideration the University's mission, vision and values. It is aligned to the expectations of the University community, which sought a more effective mechanism to guide the filing and management of complaints.



2018

Policy on Sexual Violence

This Policy defines the University's commitment to preventing and responding to sexual violence in all its forms by putting tools in place to create a work and study environment free of this phenomenon. The University is committed to taking all necessary measures to prevent and respond to associated acts. The Policy is consistent with the University's determination to more effectively meet current needs with respect to combating sexual violence in all its forms as well as challenging the rape culture.



2018

Establishment of commissioner's office



Johanne Savoie was appointed commissioner by the Board of Governors. She receives and addresses misconduct complaints from members of the University community who have exhausted the internal means available to them but continue to believe that their rights have been violated. Complaints received primarily concern the policies in place on all three campuses: the Policy on Sexual Violence, the Respectful environment for work and study policy and the Code of Conduct governing all members of the Université de Moncton community and procedures for addressing violations and complaints.

TRANSFORMATIVE PROJECT

Implementation of academic planning



2017

Establishment of programs with distinction in the humanities and social sciences

The Faculty of Arts and Social Sciences has undertaken an exercise to review its program architecture. One of the key components of this exercise involves replacing its specialization programs with “with distinction” paths within existing majors programs.

Majors with distinction will require completion of 60 course credits in a student’s main discipline, as is the case for current specialization programs. However, students seeking to graduate with distinction may also add a minor, something not currently possible in specialization programs.

So far, four major programs have incorporated a “with distinction” path, although these changes do not take effect until July 2019: the B.A. with a major in English, the B.A. with a major in linguistics and literature (formerly known as the B.A. with a major in French studies), the B.Soc.Sc. with a major in criminology and the B.Soc.Sc. with a major in sociology.

2017-2018

Development of new graduate programs

A number of graduate programs identified during the academic planning exercise are presently under development.

These include a doctorate in physical sciences and master’s programs in social sciences, forestry and interdisciplinary health sciences. Graduate diplomas in public administration and health services management and a master’s certificate in literacy and francization are also under development.



TRANSFORMATIVE PROJECT

Cohabitation project on Shippagan campus

2016-2017

Investment of more than \$10 million

The provincial government announced that it would invest \$6.37 million and the federal government \$5.01 million toward expanding the Irène-Léger building on the Shippagan campus by adding a 2,610 m² wing. The new space, to be occupied by the University and the Collège communautaire du Nouveau-Brunswick (CCNB), will feature a shared cafeteria, office space for student services and CCNB classrooms, laboratories and offices.



2017

Status of construction work



Construction on the Shippagan campus is well underway, and the project will be completed in the fall of 2018. Co-operation and service sharing agreements will be negotiated between the Université de Moncton and the CCNB. Cohabitation is also likely to promote the creation of gateways between college and university programs.

TRANSFORMATIVE PROJECT

Establishment and renewal of chairs



2017

Canada Research Chair in Optics and Quantum Information

This Chair was allocated to Deny Hamel, professor in the Department of Physics and Astronomy, for five years. Its objective is the development of methods for controlling quantum light. The outcomes will assist in effectively accessing the quantum properties of light, thereby facilitating the development of new technologies such as quantum computers.



2018

CNFS - Université de Moncton Research Chair in Population Aging

Held by Suzanne Dupuis-Blanchard, professor at the School of Nursing and director of the Centre d'études du vieillissement (Centre for studies on aging), this Chair was renewed for five years. The objective of this Chair is to develop and add to knowledge regarding the reality of seniors living in a minority environment and to identify their needs for health services in French, particularly with respect to living at home.

Canada Research Chair in Public Administration and Governance

This Chair, held by Donald J. Savoie, professor at the École des hautes études publiques, was renewed for a third seven-year term for a total investment of \$1.4 million. The objective of this Chair is to study the ways in which Canadians govern themselves and the workings of political and administrative institutions.

Canada Research Chair in Polar and Boreal Ecology

Held by Nicolas Lecomte, professor in the Department of Biology, this Chair was renewed for five years to support investigation of the dynamics of polar and boreal terrestrial ecosystems to lead to a better understanding of their sensitivity.

TRANSFORMATIVE PROJECT

Growth of research and development campus



2017

Centre collaboratif d'apprentissage sur le vieillissement

The Centre collaboratif d'apprentissage sur le vieillissement (CCAV) (collaborative learning centre on aging) was established. The CCAV provides an interprofessional learning environment for health professionals as well as research, internship and employment opportunities. It also enhances the education of students enrolled in health studies programs and supports research into aging. The CCAV is based out of Faubourg du Mascaret.

2015-2016

Retirement living community

An innovative partnership between the Université de Moncton and Shannex RLC Ltd., a provider of long-term care, has led to the launch of Faubourg du Mascaret, the first retirement living community with an academic nursing home in New Brunswick.

Faubourg du Mascaret celebrated its ribbon cutting in the presence of numerous dignitaries on the University's research and development campus in August 2017.



TRANSFORMATIVE PROJECT

Development of Édupôle campus



2017

Memorandum of understanding among partners

A memorandum of understanding was signed regarding development of the Édupôle campus. The Édupôle student centre will house a cafeteria, a bookstore and the offices of student associations and student services. The Accès emploi Édupôle (Édupôle job access) service, meanwhile, aims to support students' transition to the labour market.

2018

Concept plan

The Université de Moncton, Edmundston campus, and its partners — the City of Edmundston, Cité des jeunes A.-M.-Sormany, the Edmundston campus of the CCNB and the Francophone Northwest school district — agreed on a concept plan for the Édupôle campus. The purpose of this plan is to create a coherent offering for students, making Édupôle the institutional centre of Edmundston and a multifunctional campus by establishing a strong, unified visual identity.

TRANSFORMATIVE PROJECT

New Brunswick Centre for Precision Medicine



2016-2017

At the forefront of 21st century biomedical research and medicine

The University committed to establishing the New Brunswick Centre for Precision Medicine (NBCPM) in conjunction with the Centre de formation médicale du Nouveau-Brunswick, the Dr. Georges-L.-Dumont University Hospital Centre, the Atlantic Cancer Research Institute and Vitalité Health Network.

The province's first interdisciplinary health research centre in the clinical setting, the NBCPM will facilitate the development of new, personalized options with regard to diagnosis and treatment. It will bring together expertise in biomedical research, genetic sequencing and population health.



2017-2018

Renovations to the Faculty of Sciences



In light of the NBCPM construction project and the potential displacement of research staff, renovations are also underway to the Rémi-Rossignol building to offer modern research infrastructures to the researchers making use of this space. Started in August 2016 and set for completion by November 2018, this project is funded by the federal and provincial governments and the Université de Moncton.

TRANSFORMATIVE PROJECT

Evolution Fundraising Campaign

2016-2017

Major fundraising Campaign launched

Bernard Lord and Camille Thériault agreed to serve as co-chairs of the *Evolution* Fundraising Campaign with the objective of raising \$50 million. Both co-chairs are Université de Moncton graduates and former premiers of New Brunswick. The projects targeted by this fundraising campaign include the scholarship and financial aid program, the modernization of facilities, the hub of excellence in Acadian studies, the hub of excellence in environment and the New Brunswick Centre for Precision Medicine.



2017

Appointment of Campaign cabinet

Many other individuals highly regarded in their respective communities joined the co-chairs in forming the Campaign cabinet.

They include Lise Bastarache, Susan Hicks, Armand Caron, Louis R. Comeau, Percy Mockler and Donald J. Savoie, ambassadors; Pauline Banville-Pérusse, Don Bélanger, Diane Carey, Marc-Antoine Chiasson, Patrick Cormier, Erik de Pokomandy, Réjean S. Després, Edith Doucet, Lily Durepos, Marc R. Guignard, Gilles Lanteigne, Louis Léger, Ronald Losier, Hervé Mallet, Robert Moreau, Larry Nelson, Isabelle Paulin, Anne Poirier Basque, Andrée Savoie, Jean-Claude Savoie, Nathalie Savoie, Jacques Tanguay, Chantal Thériault, André Vincent and Vicki Wallace-Godbout, cabinet members; and Jacques Paul Couturier, Sid Ahmed Selouani, Linda Schofield, Michael Cantwell and Raymond Théberge, ex officio members.

The role of these volunteers is to solicit donations from individuals, businesses and organizations.

2017-2018

Campaign reaches the \$30 million mark

At the donor recognition ceremony and investiture of the Order of Regents and the Order of the Chancellor, Campaign co-chair Bernard Lord announced the new peak reached by the Campaign: \$30 million. Nearly half of this amount will go into scholarship and bursary funds for students.

TRANSFORMATIVE PROJECT

Public transparency



2015

Launch of *Vers l'U de M 2020* microsite



The Université de Moncton launched the *Vers l'U de M 2020* microsite, which contains regularly updated information on enrolment, funding, strategic planning, graduation rates, trends and other data.



2016-2018

Complaint management process

To assist in ensuring a healthy, safe work and study environment, the Université de Moncton published its complaint management process under the “U de M en bref” tab of its website. This page provides a wealth of useful information to the University community.

Disclosure of staff salary scales

In compliance with the provisions of the New Brunswick *Right to Information and Protection of Privacy Act*, the University has since 2016 disclosed the names of senior managers, senior administrators, senior academic staff, librarians and professors receiving an annual salary of \$75,000 or more.

Publication of tenders valued at \$25,000 or more

Effective in 2016, tenders for goods with an estimated value of \$25,000 or more, services with an estimated value of \$50,000 or more and construction projects with an estimated value of \$100,000 or more are published under the “U de M en bref” tab of the Université de Moncton website.

Public consultations

In 2017-2018, the University held five public consultations on a range of topics, including position profiles and proposed policies.

As of 2016, a web page is now active for the purpose of facilitating and encouraging feedback from members of the University community and the general public in the form of comments and suggestions on major issues under study.

NEWS

Graduation

The Université de Moncton awarded 960 new diplomas and certificates at its three campuses during the 2017-2018 academic year.

At the May 2018 graduation ceremonies, the Université de Moncton awarded four *honoris causa* doctorates, to George Bouchard in forestry, Jules Boudreau in theatre, René Cormier in arts and culture, and Jean-Baptiste Sercq in arts. Annette Boudreau became a professor emeritus of French studies.

Awards of Excellence in Mentoring were presented to Geneviève Bouchard, professor at the School of Psychology, and Pier Jr Morin, professor in the Department of Chemistry and Biochemistry. The Governor General's Gold Medal was awarded to Dominic Guitard, who graduated with a Master of Arts (Psychology) degree, and the Silver Medal was awarded to Aiden Lee, who graduated from the Bachelor of Engineering (Mechanical Engineering) co-op program.



New vice-dean of the Faculty of Education Sciences

The University named Mireille LeBlanc to the position of vice-dean of the Faculty of Education Sciences. Dr. LeBlanc has been with the Université de Moncton since 2004. She holds a bachelor's degree in special education from the Université du Québec à Rimouski, a master's

degree in educational psychology from Université Laval and a Ph.D. in education from the Université de Moncton.

New dean of Faculty of Sciences



The University appointed Pandurang V. Ashrit to the position of dean of the Faculty of Sciences. Dr. Ashrit holds a Ph.D. in solid-state physics from the Central University of Karnataka in India. He has worked at the Université de Moncton since 1987 and led the Department of Physics and Astronomy in 2007-2008 and again in 2010-2016.

Interim vice-president of the Edmundston campus



The Executive Committee of the Board of Governors appointed Pierrette Fortin as interim vice-president of the Université de Moncton, Edmundston campus. Her term ran from January 31, 2018, to June 30, 2018. She succeeded Jacques Paul Couturier. Pierrette Fortin's term as dean of studies on the Edmundston campus was renewed for a period of five years effective July 1, 2018.

New director of philanthropic development office



Michael Cantwell was appointed director of philanthropic development and director of the *Evolution* Fundraising Campaign. He plays a leading strategic role in the development, implementation, coordination and management of the role of the philanthropic development office with a view to meeting the goals of the various fundraising programs.

Interim president and vice-chancellor appointed



The Executive Committee of the Board of Governors appointed Jacques Paul Couturier as interim president and vice-chancellor of the Université de Moncton. He replaces Raymond Thériège, who had served since 2012 and officially left his position to become the Commissioner of Official Languages of Canada.

New dean of FHSCS



The University appointed Natalie Carrier to the position of dean of the Faculty of Health Sciences and Community Services (FHSCS). Dr. Carrier holds a Ph.D. in nutrition from Université Laval and has been with the Université de Moncton since 1997. She is an associate professor in the School of Food Science, Nutrition and Family Studies, which she led from 2011 to 2016.



Renewal of mandate of chief librarian of Champlain Library

The Board of Governors renewed the mandate of Marthe Brideau as chief librarian of the Université de Moncton, Moncton campus, for a second ordinary five-year term. She oversees the

Champlain Library, the Michel-Bastarache Law Library, the Centre d'études acadiennes Anselme-Chiasson and the Musée acadien. She is also responsible for coordinating library services for the entire University.

Major grant for David Joly



David Joly, professor in the Department of Biology, was awarded \$498,086 toward the purchase of advanced-technology instruments for use in his research into plant/micro-organism interactions. The John R. Evans Leaders Fund allocated him a grant of \$234,043, the New Brunswick Innovation Foundation matched this amount, and the Université de Moncton contributed an additional \$30,000.

Investments in CZRI



Thanks to investments totalling nearly \$917,000 from the federal and provincial governments, the Coastal Zones Research Institute (CZRI) will be implementing a strategic action plan aiming to make the organization more entrepreneurial and self-sufficient.

Group on reconciliation with Indigenous peoples



The reconciliation movement with Indigenous peoples was initiated on the Moncton campus. Subsequent to celebration of the Indigenous Wela'lin festival to thank the Mi'kmaq community for its solidarity toward the Acadian people starting in the 17th century and creation of the Molly Muise mural on the façade of the Lafrance residence, a number of activities and events were organized to raise awareness about Indigenous culture and history.

Agreement with provincial government



The Government of New Brunswick signed a memorandum of understanding with the Université de Moncton to stabilize tuition fees and provide predictable multi-year funding to the University. Under this agreement, nearly \$15 million will be invested over a four-year period on top of the University's current operating funding.

Michaëlle Jean visits the Moncton campus

The first Semaine internationale de la Francophonie (international Francophonie week) was celebrated on the Moncton campus in March 2018. Her Excellency the Right Honourable Michaëlle Jean, Secretary General of the International Organization of La Francophonie, was present at the opening ceremony.

Largest mural of 2017 Inspire Festival painted on Lafrance residence



The Inspire Festival created the largest mural ever painted in Moncton. The Lafrance residence was the site of a 41 metre-high mural painted by the artist Wasp Elder. The mural represents Molly Muise, a Mi'kmaq woman who lived in Nova Scotia, whose photograph is one of the oldest known which shows an Indigenous community member.

Affiliation agreement with Vitalité Health Network



Vitalité Health Network and the Université de Moncton signed an affiliation agreement concerning the education of health professionals. In so doing, the Network and the University committed to co-operate on various aspects relating to health education and research, which will lead to improving the quality of health services delivered to Francophones in New Brunswick.

2021 Games of La Francophonie cohort



The Université de Moncton unveiled its cohort for the 2021 Games of La Francophonie. Coming from across La Francophonie, the students making up this cohort will have the opportunity to develop their skills while making a valuable contribution to the success of the organization and conduct of the Games to be held in Moncton and Dieppe in 2021. Her Excellency the Right Honourable Michaëlle Jean, Secretary General of the International Organization of La Francophonie, was present for the announcement.

Atlantic Immigration Summit

Representatives of the Université de Moncton and the Atlantic Immigration Summit met to explore the potential for a partnership. The University's objectives include embracing an international approach to its various organizational and educational activities, hence the importance of becoming associated with an event of this nature with a view to sharing our expertise and ideas for promoting the integration and collaboration of newcomers. The University sent a delegation to take part in the Summit.

Grande dictée de l'Acadie



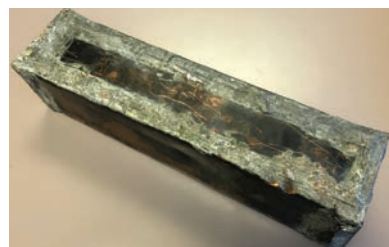
The Conseil de la langue française organized the first Grande dictée de l'Acadie (Great dictation of Acadia), which was held simultaneously on the Moncton and Shippagan campuses. The objective of this event is to promote the proper use of French and educate the public about the importance of its use while also having fun. A total of 159 competitors took part.

Certificate in business information security management

Continuing Education now offers a part-time and fully online certificate in business information security management. Students undertaking this certificate program learn how to tackle the challenge of establishing a sound cybersecurity system.



Time capsule on Shippagan campus



A time capsule buried in 1948 to mark the inauguration of the Jésus-Marie convent was discovered during construction work on the CCNB-UMSC cohabitation project.

Rendez-vous de L'alUMni



Back for a second year, the homecoming event Rendez-vous de L'alUMni provided an opportunity to show pride in the University while also reconnecting with former classmates during five days of activities on the Moncton campus sponsored by TD Insurance, the affinity partner of L'alUMni.

New ring



The Université de Moncton adopted a new graduation ring. The new ring design represents an updated take on a university tradition that Université de Moncton graduates wanted to revive. Designed by Reconnaissance Williams, the ring is available in two styles, round or square.

Historic major donation of \$1 million from L'alUMni

L'alUMni, the alumni association of the Université de Moncton, identified the student experience as its main strategy six years ago. By making a tangible contribution toward the quality of the student experience with this major \$1 million donation to the *Evolution* Fundraising Campaign, L'alUMni took on responsibility for helping to create a memorable, stimulating student experience, which remains a vital component of success at university.

Permanent exhibit *L'aboiteau : un ouvrage d'ingénierie pour construire l'Acadie*



This exhibit, called *L'aboiteau : un ouvrage d'ingénierie pour construire l'Acadie* (*The Aboiteau: the engineering structure that built Acadia*) and featuring part of an aboiteau, or wooden sluice that Acadians built into earthen dikes, was unveiled at the Faculty of Engineering. The oldest preserved sluice of this type in Acadia, the aboiteau is now on display on the Faculty's ground floor. Discovered at Grand-Pré and dating back to 1689, this piece holds major importance as a feat of Acadian engineering. It is consequently thought to have been constructed around the time of the founding of the village of Grand-Pré in 1682.

New starts for the Aigles Bleus and Aigles Bleus

Judes Vallée was named the new head coach of the Aigles Bleus men's hockey team. He has two new assistant coaches, Ricky Jacob and Frederick Roy. Meanwhile, former Aigle Bleu Marc-André Côté was named head coach of the Aigles Bleus women's hockey team for the 2018-2019 season. He takes the place of Denis Ross, who announced his retirement at the end of the 2017-2018 season after leading the team for 11 seasons.

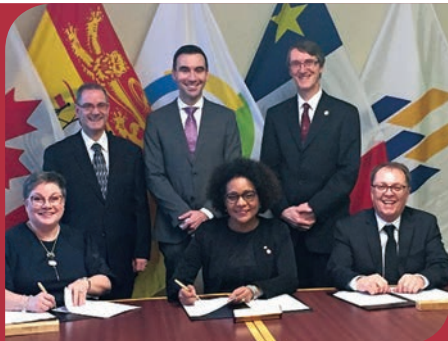
Partnership with Edmundston Blizzard

The Edmundston campus signed a co-operation agreement with the new junior A hockey team, the Edmundston Blizzard. The agreement governs the provision of services to the Blizzard in return for on-campus sponsorship (wall board at Centre Jean-Daigle and logo on team bus). The partnership also places a focus on active collaboration between the two entities on a joint educational committee to facilitate the recruitment of student players and set them up for success in school. Nine Blizzard players were enrolled on the Edmundston campus in 2017-2018.

Tribute to Religious Hospitallers of Saint-Joseph



The Edmundston campus paid homage to the Religious Hospitallers of Saint-Joseph, pioneers in post-secondary education in Madawaska, at Rhéa-Larose Library. Celebrations included the unveiling of the Allée des Hospitalières, the name given to the section of road running past the forestry building and Louis-Cyr residence.



Agreement on the International Observatory on Language Rights

Her Excellency the Right Honourable Michaëlle Jean, Secretary General of the International Organization of La Francophonie (OIF), the Université de Moncton and the Government of New Brunswick signed a four-year memorandum of understanding for the purpose of making the University's International Observatory on Language Rights a key partner of the OIF. This protocol targets the development of new initiatives and implementation of initiatives recommended by the new mechanism for observation of cultural and linguistic dynamics within the Direction de la langue française et de la diversité culture et linguistique in tandem with the Observatoire de la langue française.

PUBLICATIONS, AWARDS AND DISTINCTIONS

At the Soirée Ovation (Ovation gala) on October 19, 2017, L'alUMni presented its Ordre du mérite award to **France Daigle** for her outstanding dedication to



promoting Acadian literature and public discussion, and the Prix Émergence award to **Mathieu G. Caissie** for his major contribution to the advancement of the Francophonie.

Roger Roy, director of the School of Forestry on the Edmundston campus, was named one of the representatives



of the Association of University Forestry Schools of Canada on the working group for the review of academic standards.

Pandurang V. Ashrit, dean of the Faculty of Sciences and professor in the Department of Physics and Astronomy, published *Transition Metal Oxide Thin Film-Based Chromogenics and Devices* through prestigious publisher Elsevier.

Donald J. Savoie, professor at the École des hautes études publiques and holder of the Canada Research Chair in Public Administration and Governance, published the work *Se débrouiller par ses propres moyens*. He also received an honorary Ph.D. from the University of Ottawa at the graduation ceremony of that institution's Faculty of Social Sciences.

Stephen Wyatt, professor at the School of Forestry on the Edmundston campus, became an elected member of the College of New Scholars, Artists



and Scientists of the Royal Society of Canada. Dr. Wyatt studies social, political and economic issues related to Indigenous engagement and sustainable use of natural resources – key themes for modern-day Canada.

Chad L. Doucet, clinical faculty lecturer in the nursing sector of the Shippagan campus at its Bathurst site, was lead author of the article “Inter-Hospital Transfer of Critically Ill Patients” in the *Canadian Journal of Critical Care Nursing*. This article documents the outcomes of a needs analysis conducted in collaboration with Vitalité Health Network.

Étienne Hébert Chatelain, professor of biology, was allocated a grant in the amount of \$810,900 over a five-year period from the Canadian Institutes of Health Research for his project “Mitochondrial G protein signalling in the physiopathology of cognitive processes: a focus on Alzheimer’s disease.”

Tina Emond, professor in the nursing sector of the Edmundston campus, received a doctoral award in the



amount of \$10,000 from the Canadian Nurses Foundation for 2017-2018. She is conducting doctoral research into premature perinatal death. She was also appointed by the Lieutenant-Governor of New Brunswick to the Midwifery Council of New Brunswick as a representative of the Nurses Association of New Brunswick.

The publication of an article in the high-impact journal *Computer Speech and Language* by Elsevier recognized the longstanding efforts of the team in the LARHIS-UMSC laboratory led by Dr. **Sid Ahmed Selouani** and his collaborators.

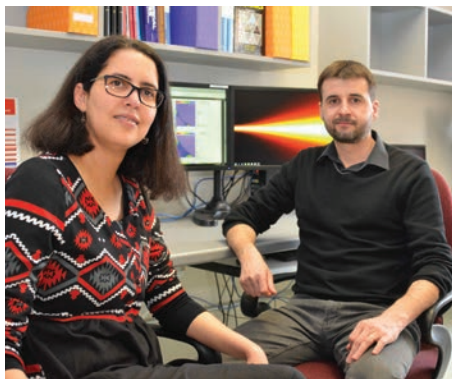
Roger Ouellette, professor at the École des hautes études publiques, was promoted to the rank of Officer of the Ordre des Palmes académiques.

Carol-Ann MacDonald, member of the cross-country team, and **Jean-Luc Bastarache**, member of the track and



field team, were named athletes of the year on the Moncton campus for 2017-2018 by Atlantic University Sport.

Professors **Samira Barmaki** and **Stéphane Laulan** published an article



in the high-impact *Journal of Physics B: Atomic Molecular and Optical Physics* titled "Double photoionization of the Be isoelectronic sequence."

Nadia Bouhamdani, Ph.D. student in life sciences, was awarded the 2017 Prix du Recteur for her publication titled



"Quantitative proteomics to study a small molecule targeting the loss of von Hippel-Lindau in renal cell carcinomas", published in the *International Journal of Cancer*. This prize is awarded for the best student scientific publication of the year.

Éric Mathieu Doucet, faculty lecturer in the Bachelor of Leisure, Sports and Tourism Management program of the School of Kinesiology and Recreation Science, and **Linda Schofield**, executive director of university relations, philanthropic development and the *Evolution* Fundraising Campaign, were respectively appointed chair and vice-chair of the national organizing committee of the ninth Games of La Francophonie to be held in Moncton and Dieppe in 2021.

Yannick Castonguay-Page finished first at the Atlantic Universities Physics and Astronomy Conference for his science presentation supervised by professor Deny Hamel titled "Building Entangled Photon Triplet Source by Cascaded Spontaneous Parametric Downconversion." Mr. Castonguay-Page was presented the Tindall/Steinitz Award in Research.

To mark the 150th anniversary of Canadian Confederation, the Canadian Nurses Association (CNA) paid tribute to 150 nurses who have pioneered innovation in health care. **Suzanne Dupuis-Blanchard**, professor at the



School of Nursing, director of the Centre d'études du vieillissement and holder of the CNFS - Université de Moncton Research Chair in Population Aging, was recognized by the CNA for her great interest in the elderly and her leadership in the adoption of innovative approaches. Additionally, she was recipient of the research award in recognition of her special contribution to the profession and research excellence at the Nurses Association of New Brunswick annual general meeting. She was also appointed chairperson of the National Seniors Council for a three-year term in addition to receiving one of three Research Innovation Awards at the R3 Innovations in Aging Gala of the New Brunswick Innovation Foundation (NBIF). This award was accompanied by \$50,000 in NBIF research funding.

The Faculty of Graduate Studies and Research bestowed the Prix Vo-Van for best thesis of the year to **Samuel Vernet**. He was also recipient of the award for best thesis in Canadian studies from the Association française d'études canadiennes.



ORDER OF THE CHANCELLOR as of June 30, 2018

The Order of the Chancellor was established by the Board of Governors when the Excellence campaign was launched in April 2004. The purpose of this Order is to recognize businesses, foundations, municipalities, social clubs and religious congregations that make an exceptional donation to the Université de Moncton.

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\$1 000 000 or more

Brunswick News
Caisses populaires acadiennes
FÉÉCUM
Filles Marie-de-l'Assomption
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CN
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Scotiabank / Banque Scotia
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Several anonymous gifts were also received.



ORDER OF REGENTS as of June 30, 2018

The Order of Regents was founded in 1994 to bring together and recognize individuals who provide major financial support to the Université de Moncton. It is so named to recall the vital role played by the group of individuals who made up the Board of Regents, the precursor to today's Board of Governors, in the early years of the Université de Moncton.

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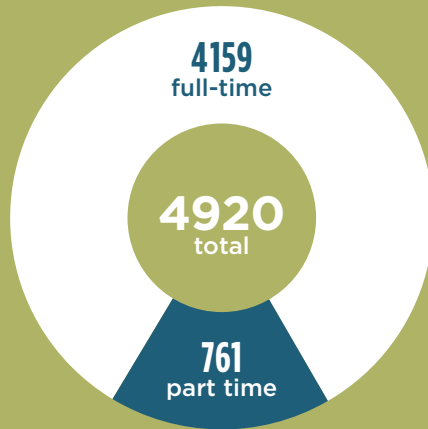
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Gilbert Chiasson	René Friolet	Gilles Lanteigne	Jacqueline Poirier-Dupuis	Pierre Poulin	Several anonymous gifts were also received.
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Rita G. Chiasson	Corinne Gallant	Joan LaPierre	Gilles Ratté	Gilles Ratté	
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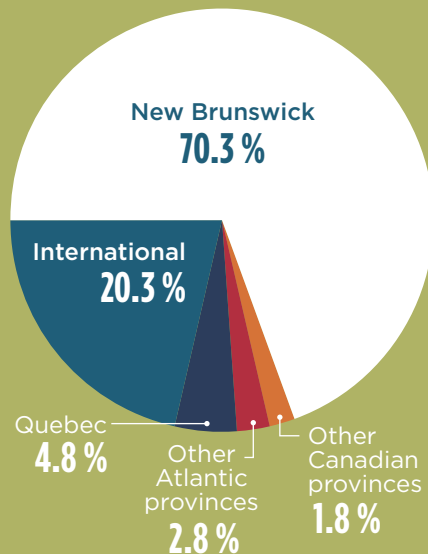
STUDENT POPULATION

(At December 1st 2017)

ENROLLMENTS



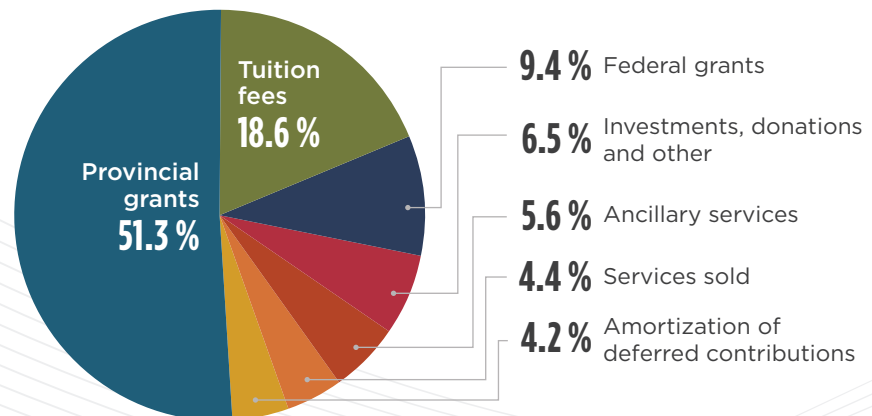
ORIGIN OF STUDENTS



CONSOLIDATED STATEMENT OF OPERATIONS

REVENUE	2018	2017
Tuition fees		
Full-time	26,119,440 \$	25,692,646 \$
Part-time	2,872,418	3,132,448
Provincial grants		
Unrestricted	64,986,945	64,344,883
Restricted	15,127,763	12,772,617
Federal grants	14,615,465	13,669,932
Services sold	6,949,212	7,781,303
Investment income	4,087,522	3,685,045
Donations	1,064,403	436,585
Amortization of deferred contributions related to capital assets	6,630,557	6,968,683
Ancillary services	8,793,399	8,601,112
Other revenues	5,068,216	4,935,730
Total revenue	\$ 156,315,340	\$ 152,020,984

REVENUE SOURCES



EXPENSES	2018	2017
Salaries and benefits	\$ 102,153,158	\$ 102,061,150
Travel expenses	2,698,714	2,577,037
Materials and supplies	4,887,158	4,474,632
Communications	529,345	552,427
Utilities	5,198,843	5,028,647
Insurance	339,660	379,801
Scholarships and bursaries	6,986,396	6,591,904
Contracted services	867,909	728,422
Professional fees	3,478,179	3,720,437
Publications and advertising	709,596	762,676
Cost of goods sold	1,694,679	1,774,884
Interest on long-term debt	232,233	258,996
Interest and bank fees	114,738	99,653
Equipment rental and maintenance	1,185,159	1,175,163
Library aquisitions	1,597,629	1,847,802
Furniture and equipment	802,003	815,159
Building and land improvement	2,300,788	1,856,975
Contributions to pension plans	418,872	1,604,340
Other expenses	2,706,128	2,866,638
Amortization of capital assets	8,434,816	8,948,763
Total expenses	\$ 147,336,003	\$ 148,125,506
Excess of revenue over expenses	\$ 8,979,337	\$ 3,895,478

